

**QUESTIONS FOR  
DR. HERZ, PROBATION OUTCOMES STUDY WORK GROUP  
JULY 6, 2016**

**Probation Numbers**

- 1) Based on your research and findings, how many youth do you consider to be currently under 236 supervision?
- 2) Based on your research and findings, how many youth are currently under "active investigation?" Do you have a break-down of how many youth under "active investigation" are 654 cases, and how many are 725 cases? Have you done any research into the use pre-plea reports in lieu of pre-dispo reports in Los Angeles County, and effect(s) of this practice?

**Research and Related Recommendations**

- 3) An overview of Cal State LA/School of Criminal Justice and Criminalistics juvenile justice research with Probation—past and present
  - a. Please explain the impetus for the Outcomes Study
- 4) The Probation Outcomes Study Group was charged to identify how agencies, communities and families can better prevent youth entry into the juvenile hall system. Provide insight on how to prevent youth who enter the juvenile justice system from reaching the point of being placed in out-of-home care and/or Probation camps. Provide direction on how to build an integrated and coordinated response system that would address the complex needs of youth and families, particularly those who penetrate deeply into the system. Identify key outcomes that can be measured consistently and regularly by Probation, LACOE and allied County departments.
- 5) In Chapter 5 of the study a number of recommendations are proposed as a road map for the County of Los Angeles, the Probation Department, and allied agencies to develop and sustain an integrated system of best practices. How do you envision the implementation of these recommendations?
- 6) Does the Study Group envision incorporating recommendations from the Study Group Outcomes Report into the Probation Department and allied agencies' strategic or working action plans?

**Data Recommendations**

- 7) Status of current Probation information system and need for integrated systems data

- 8) The 236 cases are kept in a unique "database" (or tracked separately from other cases located in PCMS and JAI). Do you have access to data for these cases? The outcomes study recommends a Juvenile Justice Data Systems Task Force to review current data systems and make short and long term recommendations to develop an integrated County youth data system. Would you recommend inclusion of the 236 cases in this youth data system?
- 9) If implemented, would the integrated County youth data system make data available for longitudinal studies of Probation practices?

### **Impact of Research to Date**

- 10) Upon completion and publication of the results of this Study - to whom was it presented or communicated? Were the results presented to any citizen oversight bodies or the Board of Supervisors?
- 11) Have any of your recommendations from the Outcomes Study or your current work with the Work Group led to policy or programmatic changes in LA County (in addition to the creation of your Work Group)? Please provide any specific examples.
- 12) Do you receive any ongoing feedback regarding your recommendations, including any corrective action taken? If so, is this feedback shared with any of the existing Probation oversight commissions or entities?
- 13) How is the work you are currently engaged in around county-wide visioning going to be translated into actual changes in the probation department? How is that connected to the study's core recommendations on improving data collection and understanding of youth outcomes? In other words, what will be done with the original recommendations?
- 14) Were there any identifiable strategic or working plans developed in response to this study? If so, how are they implemented, evaluated and revised?
- 15) Who has the authority to approve and adopt the recommendations from the study and this ongoing process? Is it for probation to take or leave?
- 16) How is your work intersecting with other probation change/reform efforts?

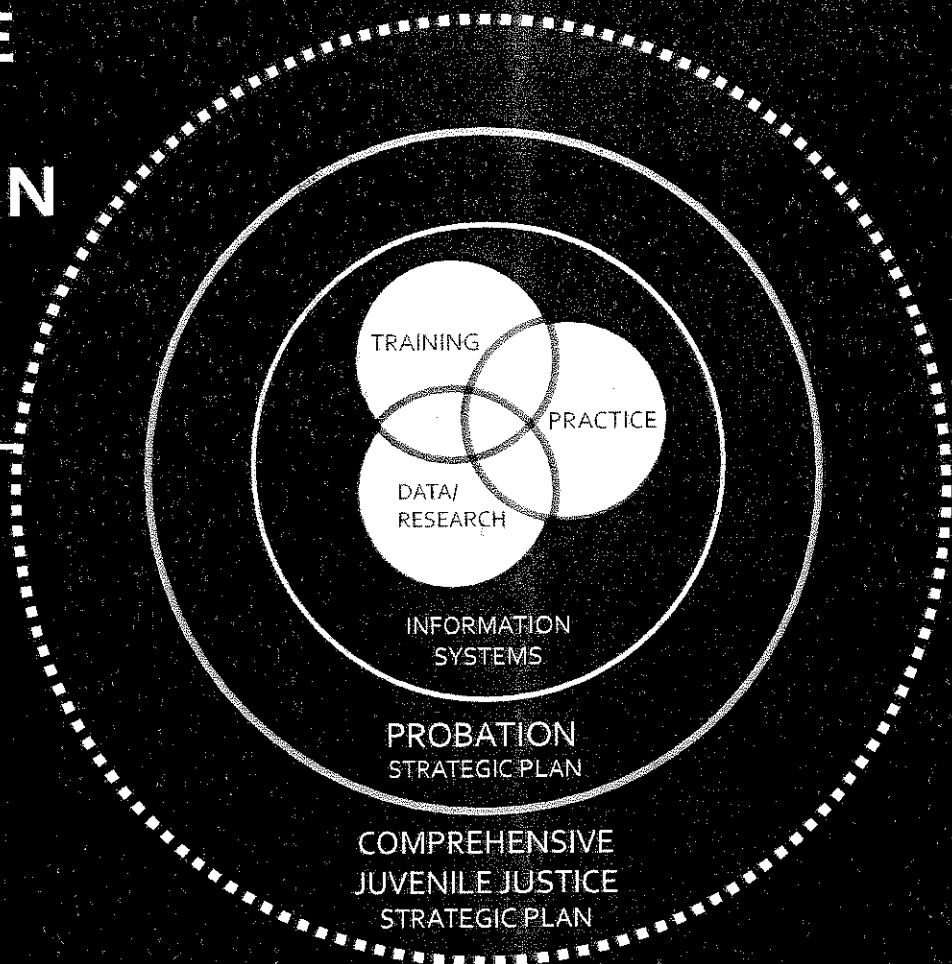
### **Oversight**

- 17) Do you or other members of your work group interact with the Probation Commission, or other entities charged with providing formal or informal oversight over the Probation Department?

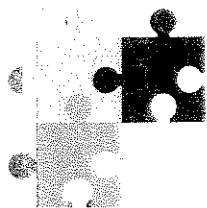
- 18) How, in your opinion and based on your research and expertise, might oversight over the Probation Department be strengthened? Please share any specific examples or recommendations you might have.
- 19) The Outcomes Study recommends effective cross-departmental collaboration to ensure availability of support services for Probation youth and families both while in custody and communities post-release. How, in your opinion, might an effective oversight body monitor such collaboration on an ongoing basis?
- 20) Who would the Study Group propose provide oversight of the Probation Department and allied agencies to assure the development and sustainability of an integrated system of best practices demonstrated by data based outcomes?
- 21) Do you think having Probation and Probation sub-contractors directly involved in the evaluation and oversight of the Department presents a conflict in any way? Is it important to have "outside data" and evaluators involved in oversight? Please explain.
- 22) What improvement or changes of oversight would the Study Group offer?
- 23) Does the countywide visioning encompass CBO work? Or is it centered around probation?

# HOW JUVENILE PROBATION COULD WORK IN LOS ANGELES COUNTY

BY DENISE C. HERZ

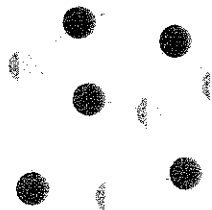


## TRAINING



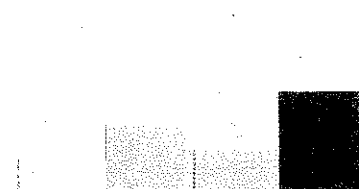
- ✓ ONGOING TRAINING
- ✓ CONNECTED ACROSS UNITS/PCMS
- ✓ DEGREE COMPLETION

## PRACTICE



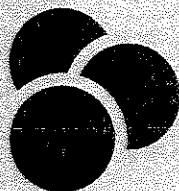
- ✓ CONTINUITY/NAVIGATION
- ✓ SEAMLESS CONNECTION TO SERVICES
- ✓ COORDINATION/COLLABORATION WITH KEY PARTNERS

## DATA/RESEARCH



- ✓ BEST PRACTICES/EBPs
- ✓ INTERNAL RESEARCH CAPACITY
- ✓ EXTERNAL RESEARCH PARTNERS

## INFORMATION SYSTEMS



- ✓ REAL TIME
- ✓ CONTINUOUSLY IMPROVING
- ✓ COORDINATED ACROSS UNITS

## PROBATION STRATEGIC PLAN

CONNECTED TO ALL COMPONENTS TO FACILITATE, SUPPORT AND HOLD ACCOUNTABLE

## COMPREHENSIVE JUVENILE JUSTICE STRATEGIC PLAN

DRIVES PRACTICE, POLICY, AND RESEARCH - HOLDS ALL STAKEHOLDERS ACCOUNTABLE

# JUVENILE PROBATION RESEARCH PAST AND CURRENT

## KEY PROBATION STUDIES

The Los Angeles County Juvenile Probation Outcomes Study  
Probation Paragraph 73 Study

## CRITICAL POPULATIONS

Los Angeles County 241.1 Multidisciplinary Team  
Gang Reduction Youth Development (GRYD) Reentry  
Partnership with Camp Community Transition Program  
Probation Developmental Disabilities Study  
Camp Kilpatrick AWARE Program Evaluation

## OTHER COLLABORATIONS

Los Angeles County Probation Workgroup  
OJJDP Dual System Study  
Multidisciplinary Team Forms in Collaboration with  
Residential-Based Services (RBS) and Residential  
Treatment Services Bureau (RTSB)

